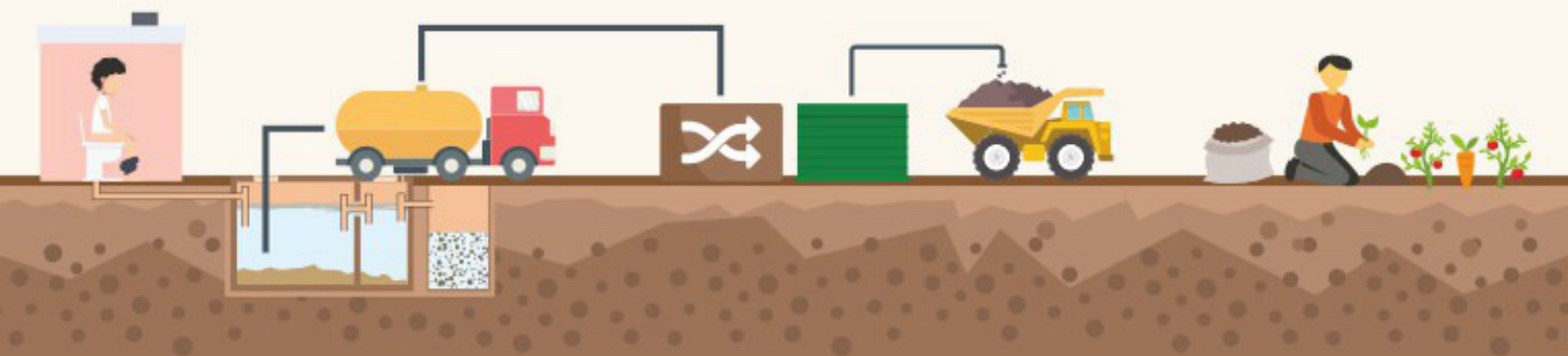
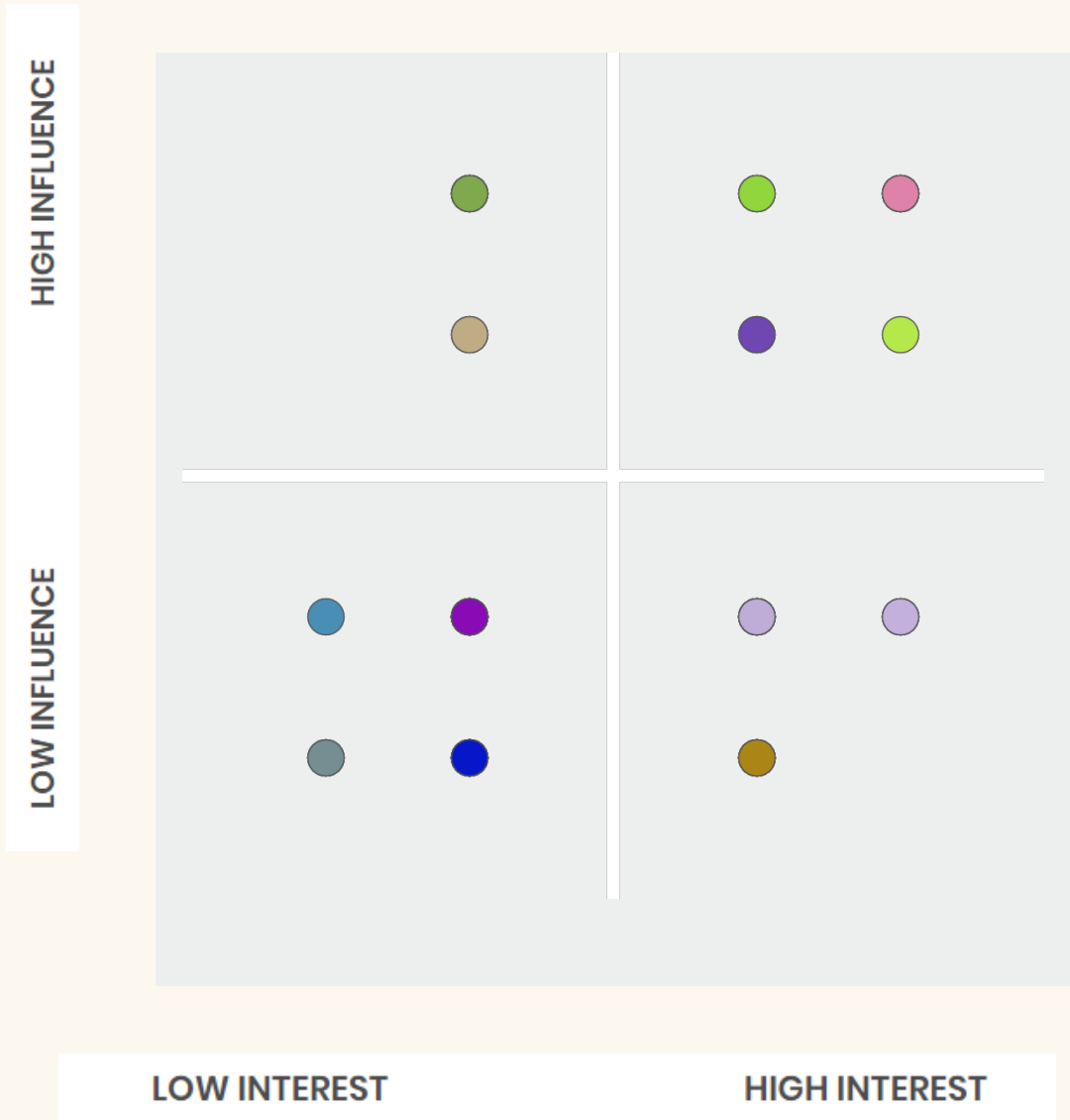


Stakeholder Engagement Report Kampala



Stakeholder Engagement Report

Kampala

30 November 2021

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Stakeholder engagement planning helps you identify and classify stakeholders in the FSM ecosystem based on their level of interest and influence. It also provides broad guidelines for engagement for each category of stakeholders. Stakeholders offer value to their local FSM ecosystem in the following ways:

- Play a vital role across the FSM value chain (construction of toilets/desludging services/treatment/sale or safe disposal of treated sanitation products) such as infrastructure development, service delivery, planning, financing, regulation, capacity building, monitoring, IEC/BCC.
- Be a beneficiary at any part of the value chain.
- Learn/support/oppose the overall implementation of the FSM project.

Basic Information about your city:

- **City Name:** Kampala
- **State:** Central
- **Country:** Uganda
- **Total Population:** 1680600

Typology	Stakeholder Types	Stakeholder Names
National Government	National legislators	<ul style="list-style-type: none"> ■ Parliamentary forum on WASH ■ Public Accounts committee of Parliament ■ Committee of Public Accounts (Commissions and State Enterprises) ■ Statutory Authorities and State Enterprises) ■ Budget Committee
	Ministry of Finance, Planning and Economic Development	■ Directorate of Financial Management Services
	National Planning	■ National Planning Authority (NPA)
	Ministry of Water and Environment	<ul style="list-style-type: none"> ■ Water utility and regulation department ■ Pollution Control Committee
	Ministry of Lands, Housing and Urban Development	■ Physical Planning Committee

	National Environment Management Authority	<ul style="list-style-type: none"> ■ Directorate of Environmental Monitoring and Compliance
	Kampala Capital City Authority (KCCA)	<ul style="list-style-type: none"> ■ Directorate of Public health and Environment ■ Kampala WASH Forum
	Water Supply and Sewerage Services	<ul style="list-style-type: none"> ■ National Water and Sewerage Corporation
Local Government	Political party - opposition	<ul style="list-style-type: none"> ■ UPC ■ DP ■ FDC ■ NUP
	Local government/local municipal authority	<ul style="list-style-type: none"> ■ Division Councillors ■ Division Mayors
	Local legislators	<ul style="list-style-type: none"> ■ City Councillors
	Regional municipal authority	<ul style="list-style-type: none"> ■ Mayors forum
	Political party - ruling	<ul style="list-style-type: none"> ■ National Resistance Movement (NRM)
	Mayors	<ul style="list-style-type: none"> ■ Lord Mayor
	Key Representatives of the society	Workers union
Better-off households		<ul style="list-style-type: none"> ■ Local Council Chairpersons
Media		<ul style="list-style-type: none"> ■ Monitor ■ New Vision ■ Salt FM ■ UBC ■ NBC ■ Capital FM
NGOs/CBOs/welfare groups		<ul style="list-style-type: none"> ■ CIDI ■ Water Aid ■ AEE

	Academia	<ul style="list-style-type: none"> ■ Kyambogo University ■ Makerere University
	Environmentalists	■ NAPE
	Poor households	■ Local Council Chairpersons
City service providers	Property developers	<ul style="list-style-type: none"> ■ Private Developers ■ National Housing and Construction Company (NHCC)
	Consultants	<ul style="list-style-type: none"> ■ Gauff ■ Alliance Consults ■ WSSS ■ Individual consultants ■ Fichtner ■ M&E
	Sweepers/sanitation laborers	<ul style="list-style-type: none"> ■ Street sweepers ■ drain cleaners
	Mechanical and manual emptiers	<ul style="list-style-type: none"> ■ Gulpers Association ■ Association of Private emptiers of Uganda
	Medium business owners (general)	■ Truck owners
	Small business owners (general)	■ Manual emptiers
	Large business owners & industrialists (general)	<ul style="list-style-type: none"> ■ UMA ■ Polyfibre ■ Crest tanks
	Potential end users - farmers/industries	<ul style="list-style-type: none"> ■ Uganda Clays ■ Cement manufacturers ■ Farmers
	Landlords	■ Landlords
	Masons	■ Builders of sanitation containments and user interfaces

	Sewerage/treatment plant engineers	■ National Water and Sewerage Corporation (NWSC)
Donor Agencies	African Development Bank	■ AfDB (Lake Victoria Environmental Protection)
	WB	■ World Bank (Lake Victoria Environmental Protection)
	AFD	■ French Bank - AFD (Lake Victoria Environmental Protection)
	European Investment Bank	■ EIB (Lake Victoria Environmental Protection)
	GIZ	■ Sanitation for Millions (GIZ)
	BMGF	■ Bill and Melinda Gates Foundation (CWIS)
	WATER AID	■ Water Aid (Water Utility Extension)

Interest-Influence Mapping

The scoring scale for Interest and Influence of FSM stakeholders consists of 6 levels - Unknown, Little or None, Some, Moderate, High and Crucial.

Interest is characterized by the stakeholders' needs, constraints and problems being a priority in the FSM strategy. **Influence** is the power that stakeholders have on the project i.e. in terms of controlling the decision-making process and facilitating the implementation

You can view the relative positioning of the stakeholders in the Interest-Influence Matrix based on the rating given online in the following figure.














Recommendations

The stakeholders are classified into four groups based on the positioning in the interest-influence matrix. A set of guidelines for collaboration for each category of stakeholder are provided below.

High Interest + High Influence

These stakeholders should be closely involved throughout the preparation and implementation of the project to ensure their support for the project. It is recommended that these stakeholders are utilized for Consultation, Collaboration & Delegation of responsibilities. In your local scenario, they are:

Typology	Stakeholder Types	Stakeholder Names
Donor Agencies	African Development Bank	 AfDB (Lake Victoria Environmental Protection)
	BMGF	 Bill and Melinda Gates Foundation (CWIS)
	European Investment Bank	 EIB (Lake Victoria Environmental Protection)
	AFD	 French Bank - AFD (Lake Victoria Environmental Protection)
	GIZ	 Sanitation for Millions (GIZ)
	WB	 World Bank (Lake Victoria Environmental Protection)
National Government	Kampala Capital City Authority (KCCA)	 Directorate of Public health and Environment
	Water Supply and Sewerage Services	 National Water and Sewerage Corporation
Local Government	Mayors	 Lord Mayor
	Political party - ruling	 National Resistance Movement (NRM)
City service providers	Sewerage/treatment plant engineers	 National Water and Sewerage Corporation (NWSC)

High Interest + Low Influence

Stakeholders of low influence and high interest must be consulted and these stakeholders have the potential to be Empowered with responsibilities..

In your local scenario, they are:

Typology	Stakeholder Types	Stakeholder Names
Key Representatives of the society	NGOs/CBOs/welfare groups	■ AEE ■ Water Aid ■ CIDI
	Academia	■ Kyambogo University ■ Makerere University
	Poor households	■ Local Council Chairpersons
	Environmentalists	■ NAPE
City service providers	Consultants	■ Fichtner ■ M&E
	Mechanical and manual emptiers	■ Association of Private emptiers of Uganda
	Masons	■ Builders of sanitation containments and user interfaces
	Large business owners & industrialists (general)	■ Crest tanks
	Potential end users - farmers/industries	■ Farmers
National Government	National Environment Management Authority	■ Directorate of Environmental Monitoring and Compliance
	Kampala Capital City Authority (KCCA)	■ Kampala WASH Forum
	Ministry of Lands, Housing and Urban Development	■ Physical Planning Committee

	Ministry of Water and Environment	■ Pollution Control Committee ■ Water utility and regulation department
Donor Agencies	WATER AID	■ Water Aid (Water Utility Extension)

High Influence + Low Interest

These stakeholders may be consulted, but must be well informed about project progress..
In your local scenario, they are:




























Typology	Stakeholder Types	Stakeholder Names
Local Government	Local government/local municipal authority	■ Division Councillors ■ Division Mayors
	Local legislators	■ City Councillors
	Political party - opposition	■ NUP
National Government	National legislators	■ Budget Committee ■ Public Accounts committee of Parliament
	Ministry of Finance, Planning and Economic Development	■ Directorate of Financial Management Services

Low Influence + Low Interest

These stakeholders may be informed about the project progress at key stages of the project lifecycle..

In your local scenario, they are:

Typology	Stakeholder Types	Stakeholder Names
Key Representatives of the society	Media	■ Capital FM ■ Monitor ■ NBC ■ Salt

		FM  UBC  New Vision
	Better-off households	 Local Council Chairpersons
	Workers union	 National Organisation of Trade Unions (NOTU)
Local Government	Political party - opposition	 DP  UPC  FDC
	Regional municipal authority	 Mayors forum
City service providers	Consultants	 Gauff  WSSS  Alliance Consults  Individual consultants
	Large business owners & industrialists (general)	 Polyfibre  UMA
	Potential end users - farmers/industries	 Uganda Clays  Cement manufacturers
	Sweepers/sanitation laborers	 drain cleaners  Street sweepers
	Mechanical and manual emptiers	 Gulpers Association
	Landlords	 Landlords
	Small business owners (general)	 Manual emptiers
	Property developers	 National Housing and Construction Company (NHCC)  Private Developers
	Medium business owners (general)	 Truck owners
National Government	National legislators	 Statutory Authorities and State Enterprises)  Committee of Public Accounts (Commissions  Parliamentary forum on WASH

	National Planning	<input checked="" type="checkbox"/> National Planning Authority (NPA)
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